



Request for Proposals (RfP)

CONSULTANCY SERVICES FOR THE ENVIRONMENTAL IMPACT STUDY FOR THE AUGUSTO MAPONESSE AND INCHOPE 3 DAMS IN MANICA PROVINCE.

Request by IUCN Mozambique Country Office, MozwaterR Project, Project Reference No P04620
RfP Reference: IUCN-25-10-P04620-7

Welcome to this Procurement by IUCN. You are hereby invited to submit a Proposal. Please read the information and instructions carefully because non-compliance with the instructions may result in disqualification of your Proposal from this Procurement.

1. REQUIREMENTS

- 1.1. A detailed description of the services and/or goods to be provided can be found in Attachment 1.

2. CONTACT DETAILS

- 2.1. During the course of this procurement, i.e. from the publication of this RfP to the award of a contract, you may not discuss this procurement with any IUCN employee or representative other than the following contact. You must address all correspondence and questions to the contact, including your Proposal.

IUCN Contact: TendersMozWaterProject@iucn.org

3. PROCUREMENT TIMETABLE

- 3.1. This timetable is indicative and may be changed by IUCN at any time. If IUCN decides that changes to any of the deadlines are necessary, we will publish this on our website and contact you directly if you have indicated your interest in this procurement (see Section 3.2).

DATE	ACTIVITY
October 28, 2025	Publication of the Request for Proposals
November 4, 2025	Deadline for expressions of interest
November 11, 2025	Deadline for submission of questions
November 14, 2025	Planned publication of responses to questions
November 27, 2025	Deadline for submission of Proposals to IUCN (“ Submission Deadline ”)
Nov 14-18, 2025	Clarification of Proposals
Nov 19-21, 2025	Interviews / site visits / presentations
November 27, 2025	Planned date for contract award
December 05, 2025	Expected contract start date

- 3.2. Please email the IUCN contact to express your interest in submitting a Proposal by the deadline stated above. This will help IUCN to keep you updated regarding the procurement.

4. COMPLETING AND SUBMITTING A PROPOSAL

- 4.1. Your Proposal must consist of the following four separate documents:

- Signed Declaration of Undertaking (see Attachment 2)
- Pre-Qualification Information (see Section 4.3 below)
- Technical Proposal (see Section 4.4 below)
- Financial Proposal (see Section 4.5 below)

Proposals must be prepared in English.

- 4.2. Your Proposal must be submitted by email to the IUCN Contact (see Section 2). The subject heading of the email shall be [RfP Reference – bidder name]. The bidder's name is the name of the company/organisation on whose behalf you are submitting the Proposal, or your own surname if you are bidding as a self-employed consultant. Your Proposal must be submitted in PDF format. You may submit multiple emails suitably annotated, e.g. Email 1 of 3, if attached files are too large to suit a single email transmission. You may not submit your Proposal by uploading it to a file-sharing tool.

IMPORTANT: Submitted documents must be password-protected so that they cannot be opened and read before the submission deadline. Please use the same password for all submitted documents. After the deadline has passed and within 12 hours, please send the password to the IUCN Contact. This will ensure a secure bid submission and opening process. Please DO NOT email the password before the deadline for Proposal submission.

- 4.3. *Pre-Qualification Criteria*

IUCN will use the following Pre-Qualification Criteria to determine whether you have the capacity to provide the required goods and/or services to IUCN. Please provide the necessary information in a single, separate document.

	Pre-Qualification Criteria
1	3 relevant references of clients similar to IUCN / similar work
2	Confirm that you have all the necessary legal registrations to perform the work
3	State your annual turnover for each of the past 3 years
4	How many employees does your organisation have who are qualified for this work?
5	Confirm that your organisation has the following qualifications (e.g. ISO certification)
6	Confirm that your organisation meets the following Donor's Eligibility Criteria (e.g. the EC's nationality rule)?
7	Confirm that your organisation has formal policies and/or procedures for the following (e.g. procurement, health & safety, code of conduct, sustainability, accounting)?

- 4.4. *Technical Proposal*

The Technical Proposal must address each of the criteria stated below explicitly and separately, quoting the relevant criteria reference number (left-hand column).

Proposals in any other format will significantly increase the time it takes to evaluate, and such Proposals may therefore be rejected at IUCN's discretion.

Where CVs are requested, these must be of the individuals who will actually carry out the work specified. The individuals you put forward may only be substituted with IUCN's approval.

IUCN will evaluate Technical Proposals with regards to each of the following criteria and their relative importance:

	Description	Information to provide	Relative weight
1	Approach and methods	Clear understanding of the tasks and degree of quality of solutions to address the TORs (15 pt). Well defined and consistent technical approach and methodology to meet requirements of tasks including innovative and practical ideas and efficient solutions (15 pt).	30%
2	Work plan	Detailed and responds to the TOR- all key activities indicated in the Schedule (5 pt). Detailed and realistic plan and chronogram to complete activities on time (5 pt).	10%
4	Organisational and staff	Structure of Staffing Plan (5 pt). Right allocation of time to the key and non-key staff (5 pt).	10%
	Qualifications and Experience	Team leader Qualifications: Post graduate qualification in hydrologist and geo-engineer (2 pt). Experience: 15 years' experience in leading multidisciplinary teams to carry out feasibility studies, detailed designs, preparation of tender documents, supervision and contract management for dam project (3 pt) Experience in design, construction/rehabilitation of at least 5 dams (1.8 pt). Geotechnical staff Qualifications: Post graduate qualification in civil/geotechnical engineering (1.0 pt) Experience: 10 years' experience in geotechnics, carrying out feasibility studies, preliminary and	50%

		detailed studies and tendering for dam projects (1.5 pt) Be involved in construction/rehabilitation of dams (at least 3 dams) (1. pt) Be familiar with internationally accepted dam safety guidelines, such as the International Commission on Large Dams (ICOLD) and be registered with international dam safety organisations (1.3 pt) Hydrologist/Hydrologist staff Qualification: Post graduate qualification in engineering/Hydrology, /Water Resource (1.5 pt) Experience: 10 years of experience in carrying out feasibility studies, preliminary studies hydropower projects, including hydrological and hydraulic design and modelling, dam break analysis and reservoir sedimentation (2.0pt) Be involved in hydrological studies of dam-related projects (at least 3 projects) (1.3 pt) Structural Engineer staff Qualifications: Post graduate qualification in civil engineering (1.5pt) Experience: 10 years of experience in carrying out feasibility studies, preliminary studies, detailed studies and tenders for dam projects (2.pt) Be familiar with Mozambican dam safety regulations and internationally accepted dam safety guidelines, such as the International Commission on Large Dams (ICOLD) (1.3 pt) Environmental Specialist staff Qualifications: Post graduate qualification in environmental engineering, environmental management, or related field (1.5pt) Experience: 10 years of experience in developing inclusive consultative processes and engaging with different stakeholders, including community beneficiaries and women (1.8 pt)	
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		Experience in carrying out feasibility studies, drawing up environmental and social management plans for infrastructure projects (at least 03 projects) (1.5 pt) Hydromechanical Specialist staff Qualifications: Post graduate qualification in Mechanical Engineering, Hydromechanics or Electromechanical Engineering (1.5pt) Experience: 10 years' proven experience in carrying out preliminary and detailed studies for dam projects of similar or greater complexity (1.8 pt) Capability of designing at least three (03) dam projects of greater complexity in hydromechanical, electromechanical and/or hydroelectric specialities (1.5pt) Social Specialist staff Qualifications Post graduate qualification in sociology, social sciences or related field (1.5pt) Experience 10 years of cumulative experience social issues (1.8pt) Have in-depth knowledge of social safeguards policies and guidelines, in particular resettlement safeguards policies and guidelines, especially the Involuntary Resettlement Policy and the social provisions of other safeguard policies (1.5pt). Dam Specialist staff Qualifications: Post graduate qualification in engineering field, preferably in civil engineering (1.5pt) Experience: 10 years of experience in carrying out feasibility studies, preliminary design or detailed design of dams, including the dam monitoring system (1.8pt) Have been involved in at least three major dam projects (1.5pt) Hydraulic Specialist staff Qualifications: Post graduate qualification engineering/hydraulics/water resources (1.5pt)	
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		Experience. 10 years' experience in carrying out preliminary and detailed studies of dam projects of similar or greater complexity (1.8pt) . Be involved in the hydraulic design of projects related to the construction/rehabilitation or supervision of dam works (at least 03 projects) (1.5pt) Economics Specialist staff Qualifications Post graduate qualification in economics and finance (1.5pt) Experience: 10 years' experience and knowledge of water resources management would be an advantage (1.8pt) Experience in economic and financial analysis and prioritisation of water projects; leveraging private sector and commercial loans is desirable (1.5pt)	
	Total		100%

4.5. *Financial Proposal*

4.5.1. The Financial Proposal must be a fixed and firm price for the provision of the goods/services stated in the RfP in their entirety.

4.5.2. *Prices include all costs*

Submitted rates and prices are deemed to include all costs, insurances, taxes (except VAT, see below), fees, expenses, liabilities, obligations, risk and other things necessary for the performance of the Terms of Reference or Specification of Requirements. IUCN will not accept charges beyond those clearly stated in the Financial Proposal. This includes applicable withholding taxes and similar. It is your responsibility to determine whether such taxes apply to your organisation and to include them in your Financial Proposal.

4.5.3. *Applicable Goods and Services Taxes*

Proposal rates and prices shall be exclusive of Value Added Tax.

4.5.4. *Currency of proposed rates and prices*

All rates and prices submitted by Proposers shall be in **USD**.

4.5.5. *Breakdown of rates and prices*

For information only, the price needs to be broken down as follows:

Description	Quantity	Unit Price	Total Price
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1	Detailed breakdown of professional fee			
	TOTAL			

4.6. Additional information not requested by IUCN should not be included in your Proposal and will not be considered in the evaluation.

4.7. Your Proposal must remain valid and capable of acceptance by IUCN for a period of 90 calendar days following the submission deadline.

4.8. *Withdrawals and Changes*

You may freely withdraw or change your Proposal at any time prior to the submission deadline by written notice to the IUCN Contact. However, to reduce the risk of fraud, no changes or withdrawals will be accepted after the submission deadline.

5. EVALUATION OF PROPOSALS

5.1. *Completeness*

IUCN will firstly check your Proposal for completeness. Incomplete Proposals will not be considered further.

5.2. *Pre-Qualification Criteria*

Only Proposals that meet all of the pre-qualification criteria will be evaluated.

5.3. *Technical Evaluation*

5.3.1. *Scoring Method*

Your Proposal will be assigned a score from 0 to 10 for each of the technical evaluation criteria, such that '0' is low and '10' is high.

5.3.2. *Minimum Quality Thresholds*

Proposals that receive a score of '0' for any of the criteria will not be considered further.

5.3.3. *Technical Score*

Your score for each technical evaluation criterion will be multiplied with the respective relative weight (see Section 4.4) and these weighted scores added together to give your Proposal's overall technical score.

5.4. *Financial Evaluation and Financial Scores*

The financial evaluation will be based upon the full total price you submit. Your Financial Proposal will receive a score calculated by dividing the lowest Financial Proposal that has passed the minimum quality thresholds (see Section 5.3.2) by the total price of your Financial Proposal.

Thus, for example, if your Financial Proposal is for a total of CHF 100 and the lowest Financial Proposal is CHF 80, you will receive a financial score of $80/100 = 80\%$

5.5. *Total Score*

Your Proposal's total score will be calculated as the weighted sum of your technical score and your financial score.

The relative weights will be:

Technical:	70%
Financial:	30%

Thus, for example, if your technical score is 83% and your financial score is 77%, you will receive a total score of $83 * 70\% + 77 * 30\% = 58.1\% + 23.1\% = 81.2\%$.

Subject to the requirements in Sections 4 and 7, IUCN will award the contract to the bidder whose Proposal achieves the highest total score.

6. EXPLANATION OF PROCUREMENT PROCEDURE

- 6.1. IUCN is using the Open Procedure for this procurement. This means that the contracting opportunity is published on IUCN's website and open to all interested parties to take part, subject to the conditions in Section 7 below.
- 6.2. You are welcome to ask questions or seek clarification regarding this procurement. Please email the IUCN Contact (see Section 2), taking note of the deadline for submission of questions in Section 3.1.
- 6.3. All Proposals must be received by the submission deadline in Section 3.1 above. Late Proposals will not be considered. All Proposals received by the submission deadline will be evaluated by a team of three or more evaluators in accordance with the evaluation criteria stated in this RfP. No other criteria will be used to evaluate Proposals. The contract will be awarded to the bidder whose Proposal received the highest Total Score. IUCN does, however, reserve the right to cancel the procurement and not award a contract at all.
- 6.4. IUCN will contact the bidder with the highest-scoring Proposal to finalise the contract. We will contact unsuccessful bidders after the contract has been awarded and provide detailed feedback. The timetable in Section 3.1 gives an estimate of when we expect to have completed the contract award, but this date may change depending on how long the evaluation of Proposals takes.

7. CONDITIONS FOR PARTICIPATION IN THIS PROCUREMENT

- 7.1. To participate in this procurement, you are required to submit a Proposal, which fully complies with the instructions in this RfP and the Attachments.
 - 7.1.1. It is your responsibility to ensure that you have submitted a complete and fully compliant Proposal.
 - 7.1.2. Any incomplete or incorrectly completed Proposal submission may be deemed non-compliant, and as a result you may be unable to proceed further in the procurement process.
 - 7.1.3. IUCN will query any obvious clerical errors in your Proposal and may, at IUCN's sole discretion, allow you to correct these, but only if doing so could not be perceived as giving you an unfair advantage.
- 7.2. In order to participate in this procurement, you must meet the following conditions:
 - Free of conflicts of interest
 - Registered on the relevant professional or trade register of the country in which you are established (or resident, if self-employed)

- In full compliance with your obligations relating to payment of social security contributions and of all applicable taxes
- Not been convicted of failing to comply with environmental regulatory requirements or other legal requirements relating to sustainability and environmental protection
- Not bankrupt or being wound up
- Never been guilty of an offence concerning your professional conduct
- Not involved in fraud, corruption, a criminal organisation, money laundering, terrorism, or any other illegal activity.

- 7.3. You must complete and sign the Declaration of Undertaking (see Attachment 2).
- 7.4. If you are participating in this procurement as a member of a joint venture, or are using sub-contractors, submit a separate Declaration of Undertaking for each member of the joint venture and sub-contractor, and be clear in your Proposal which parts of the goods/services are provided by each partner or sub-contractor.
- 7.5. Each bidder shall submit only one Proposal, either individually or as a partner in a joint venture. In case of joint venture, one company shall not be allowed to participate in two different joint ventures in the same procurement, nor shall a company be allowed to submit a Proposal both on its behalf and as part of a joint venture for the same procurement. A bidder who submits or participates in more than one Proposal (other than as a subcontractor or in cases of alternatives that have been permitted or requested) shall cause all the Proposals with the bidder's participation to be disqualified.
- 7.6. By taking part in this procurement, you accept the conditions set out in this RfP, including the following:
- It is unacceptable to give or offer any gift or consideration to an employee or other representative of IUCN as a reward or inducement in relation to the awarding of a contract. Such action will give IUCN the right to exclude you from this and any future procurements, and to terminate any contract that may have been signed with you.
 - Any attempt to obtain information from an employee or other representative of IUCN concerning another bidder will result in disqualification.
 - Any price fixing or collusion with other bidders in relation to this procurement shall give IUCN the right to exclude you and any other involved bidder(s) from this and any future procurements and may constitute a criminal offence.

8. CONFIDENTIALITY AND DATA PROTECTION

- 8.1. IUCN follows the European Union's General Data Protection Regulation (GDPR). The information you submit to IUCN as part of this procurement will be treated as confidential and shared only as required to evaluate your Proposal in line with the procedure explained in this RfP, and for the maintenance of a clear audit trail. For audit purposes, IUCN is required to retain your Proposal in its entirety for 10 years after the end of the resulting contract and make this available to internal and external auditors and donors as and when requested.
- 8.2. In the Declaration of Undertaking (Attachment 2) you need to give IUCN express permission to use the information you submit in this way, including personal data that forms part of your Proposal. Where you include personal data of your employees (e.g. CVs) in your Proposal, you need to have written permission from those individuals to share this information with IUCN,

and for IUCN to use this information as indicated in 8.1. Without these permissions, IUCN will not be able to consider your Proposal.

9. COMPLAINTS PROCEDURE

If you have a complaint or concern regarding the propriety of how a competitive process is or has been executed, then please contact procurement@iucn.org. Such complaints or concerns will be treated as confidential and are not considered in breach of the above restrictions on communication (Section 2.1).

10. CONTRACT

The contract will be based on IUCN's template in Attachment 3, the terms of which are not negotiable. They may, however, be amended by IUCN to reflect particular requirements from the donor funding this particular procurement.

11. ABOUT IUCN

IUCN is a membership Union uniquely composed of both government and civil society organisations. It provides public, private and non-governmental organisations with the knowledge and tools that enable human progress, economic development and nature conservation to take place together.

Headquartered in Switzerland, IUCN Secretariat comprises around 1,000 staff with offices in more than 50 countries.

Created in 1948, IUCN is now the world's largest and most diverse environmental network, harnessing the knowledge, resources and reach of more than 1,300 Member organisations and some 10,000 experts. It is a leading provider of conservation data, assessments and analysis. Its broad membership enables IUCN to fill the role of incubator and trusted repository of best practices, tools and international standards.

IUCN provides a neutral space in which diverse stakeholders including governments, NGOs, scientists, businesses, local communities, indigenous peoples organisations and others can work together to forge and implement solutions to environmental challenges and achieve sustainable development.

Working with many partners and supporters, IUCN implements a large and diverse portfolio of conservation projects worldwide. Combining the latest science with the traditional knowledge of local communities, these projects work to reverse habitat loss, restore ecosystems and improve people's well-being.

www.iucn.org

<https://twitter.com/IUCN/>

12. ATTACHMENTS

Attachment 1 Specification of Requirements/Terms of Reference