



TERMS OF REFERENCE
INDIVIDUAL CONSULTANT
TO PREPARE IMPLEMENTATION COMPLETION AND RESULTS (ICR) REPORT FOR THE NILE
COOPERATION FOR CLIMATE RESILIENCE PROJECT

1.0 Background and rationale

The Nile Basin Initiative (NBI) is a regional partnership that seeks to develop the River Nile in a cooperative manner, share substantial socio-economic benefits and promote regional peace and security. NBI was established on 22 February 1999 by riparian countries and continues to be led by 10 Member States namely Burundi, DR Congo, Egypt, Ethiopia, Kenya, Rwanda, South Sudan, Sudan, Tanzania, and Uganda. Eritrea participates as an observer.

For the first time in the Basin's history, an all-inclusive basin-wide institution was established, to provide Basin States with a forum for sustainable management and development of the shared Nile Basin water resources for win-win benefits.

The partnership is guided by a Shared Vision Objective: **'To achieve sustainable socio-economic development through equitable utilization of, and benefit from, the common Nile Basin Water resources.** The shared belief is that countries can achieve better outcomes for all the people of the Basin through cooperation rather than competition. At the heart of this challenge is the imperative to eradicate poverty. The objectives of NBI were set out in the first Strategic Action Program and are the following.

- to develop the Nile Basin water resources in a sustainable and equitable way to ensure prosperity, security, and peace for all its people
- to ensure efficient water management and the optimal use of the resources
- to ensure cooperation and joint action between riparian countries, seeking win-win gains
- to target poverty eradication and promote economic integration.
- to ensure that the program results in a move from planning to action

To achieve the Shared Vision Objective, NBI has serially formulated strategies that are implemented through generic basin wide programs and in concert with sub-basin programs of Eastern Nile and the Nile Equatorial Lakes Subsidiary Action Programs. The third, the NBI 10-year Strategy has been formulated for the period 2017 to 2027. The Strategy is focused on contributing to basin development goals of enhancing water, energy, and food securities; as well as improving environmental management; response to climate change and transboundary water governance. Five-year Basin wide Program/Strategic Plans are prepared to operationalize and guide implementation of the strategy from 2017 to 2027.

The six goals are to be realized through implementation of programs that target specific results that target the above goals. Such interventions include the Nile Cooperation for Climate resilience project. The project is jointly implemented by NBI, Lake Victoria Basin Commission (LVBC) and Nile Basin Discourse (NBD). The Project Development Objective (PDO) is to improve mechanisms for cooperation on water resources management and development in the Nile Basin.

NBI received grant funding from the World Bank under the CIWA funding facility. A provision for this consultancy has been made and will be administered by the management of NBI. This assignment will be undertaken by an independent, experienced, individual consultant who will consult with key internal and external stakeholders to the NBI process. Internal stakeholders include the members of governance, NBI staff from the three centres, and representatives of Development partners, NBD, Private sector, other water related regional state and non-state actors, among others. An NBI core M&E team will be constituted to work with the consultant.

2.0 Objectives

The overall objective is to prepare the Implementation Completion Report for the Nile Cooperation for Climate Resilient Project

2.1 Specific Objectives of evaluation are: -

- a. Provide a complete and systematic account of the performance and results of each Thematic Area.
- b. To assess if all planned results by project components and Thematic Areas have been successfully delivered within the agreed timeline and budget.
- c. To assess if the Project Development Objective has been successfully delivered.
- d. Document and consolidate lessons learned, best practices, and challenges encountered during project implementation.
- e. Provide a clear and comprehensive account of the project outcomes against the initially set objectives and performance indicators.
- f. Evaluate the effectiveness and impact of project interventions in enhancing climate resilience in the Nile Basin.
- g. Highlight success stories, capacity improvements, and contributions to regional climate resilience.
- h. Present recommendations for future initiatives and areas requiring further collaboration and support.
- i. Assess to what extent produced knowledge was disseminated to all stakeholders, partners, and beneficiaries.
- j. Assess if the Project has established frameworks for sustainability including utilization of project outputs (for example, systems (e.g., Flood Forecast and Early Warning System) and databases (e.g., databases on dam safety, floods, droughts and water quality), and continued cooperation beyond the project duration.

3.0 Scope of activities

Phase I: Inception

- Review what is available as background information for the assignment. This includes the NBI 10 Year Strategy and the 5 Year Basin wide Program; the strategic plans for LVBC and NBD; Project Appraisal Document; Agencies Regular Progress Reports, Implementation Support Mission Aide Memoirs; Results Framework and documentation of Results obtained
- Define detailed work program including what will be required, data and sources, methodology, etc.

- Prepare and present inception report to the Project M&E Task Team and subsequently to the Project Coordination Team.

Phase II: Implementation

- Collect data and information from sources that include Implementing agencies, World Bank among others.
- Consult key stakeholders, including Project Coordinators, M&E Task Team members, Thematic Team Leads, and World Bank Team
- Identify appropriate tools and an analytical framework to facilitate the analysis.
- Validate and verify the tools and/or framework to be applied.

Phase III: Synthesis

- Subject the data and information to an analytical framework to derive results and conclusions about the project.
- Report writing

4.0 Expected outputs

	Deliverables	Delivery Timeline	payment schedule
1.	Submission of Inception report: <i>Defining the approach, methodology to the assignment and a workplan</i>	May 30, 2025	10%
2.	Submission of the progress report: <i>With Data and information on the project results</i>	August 30, 2025	50%
3.	A draft NCCR Project Implementation Completion Report	September 15, 2025	
4.	Final NCCR Project Implementation Completion Report	October 30, 2025	40%

5.0 Professional qualifications and Experience

- A minimum of a Masters degree in Development Studies, Project Management, Social Sciences, Economics, or a related field.
- At least 5 years of proven experience in preparing project completion reports, results-based reports, or evaluation reports within the development sector.
- Demonstrated experience in monitoring and evaluation (M&E), results-based management (RBM), or project performance assessment.
- Strong ability to collect, analyze, and synthesize both quantitative and qualitative data for reporting purposes.

Skills and Competencies:

- Excellent report writing, editing, and presentation skills with the ability to produce clear, concise, and evidence-based reports.
- Strong analytical skills and attention to detail.
- Proficiency in Microsoft Office applications (Word, Excel, PowerPoint) and data analysis tools.

- Ability to work independently and collaboratively with diverse stakeholders.
- Strong organizational and time management skills, with the ability to meet deadlines.
- Experience working in the specific sector or thematic area of the project (e.g., governance, information services, dam safety, water quality, floods and droughts).

6.0 Duration

45 - Person days staggered in the period May to October 2025.

7.0 Reporting

The consultant will report to the Program Officer, Monitoring and Evaluation at Nile SEC.

8.0 How to Apply

Interested applicants are advised to submit an electronic application to the following email address wrmconsult@nilebasin.org. The application/cover letter along with a detailed curriculum vitae should reach the NBI Secretariat no later than 12 00 pm (Local time in Entebbe) by 06-05-2025. Women are strongly encouraged to apply